



Wyman Jacque, recently-hired general manager of Torngait Services Inc., next to the ship loader at the Vale dock facilities in Voisey's Bay.

Beneficiary gets Top Job at TSI

A week into his new job as General Manager of Torngait Services Inc. (TSI), Wyman Jacque was planning a visit to the site of the company's biggest contract, the Vale mine at Voisey's Bay. The site services contract at the Vale site embodies much of what Jacque believes will propel Nunatsiavut forward – economic development and good training opportunities.

It also aligns with NGC's vision of being an Inuit-led business leader in the North, and a business that creates wealth in trust for Beneficiaries. Jacque is a Beneficiary who grew up and went to school in Goose Bay, but also has roots in Postville. "In my generation growing up in Goose Bay, my father's was the only pay cheque for our family," says Jacque. "I obtained funding from the Labrador Inuit Association (LIA) to get my post-secondary education in accounting. My family benefitted a great deal from that. Through this job with TSI, I feel that I can help give back by creating more opportunity for Beneficiaries."

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Air Borealis By the Numbers

9

Twin Otters

7

Communities Served

Nain

Natuashish

Hopedale

Postville

Makkovik

Rigolet

Happy Valley-Goose Bay

134

Employees



Beneficiary gets Top Job at TSI *cont'd*

The Road to TSI

Most recently, Jacque had an eight-year stint as the town manager of Happy Valley-Goose Bay, where he supervised about 60 staff. Before that, he was part of senior management in the Nunatsiavut Government, and was deputy minister of Finance, Human Resources, and Information Technology. In that role, he was part of the group that set up the Labrador Inuit Capital Strategy Trust, the organization that oversees the Nunatsiavut Group of Companies. Jacque was one of the original trustees, and now in a happy coincidence, heads one of the companies that reports to the Trust. Prior to that, he was controller at Labrador Motors, worked at Walters Hoffe Chartered Accountants, and was finance manager at the Labrador Friendship Centre. His position with the Nunatsiavut Government allowed him to become involved with Inuit economic development.

Vision for Future Development

Jacque's vision for TSI creates a link between economic development and new training opportunities for Beneficiaries, and to the future of Nunatsiavut itself. "Indigenous communities in Labrador and across the north are growing quickly," he says. "People need expanded services and employment opportunities." The more jobs that are created for people in Nunatsiavut, the more money the government has to provide services. "Part of the Land Claims Agreement," he says, "is that employment tax dollars paid within the Land Claims area – the communities of Nain, Postville, Makkovik, Rigolet, and Hopedale – go to the Nunatsiavut Government to run programming."

Putting the Plan into Practice

There are two parts to Jacque's plan. One is to step up training opportunities for Beneficiaries, and the other is to look for new business opportunities for TSI. On the training front, Jacque and other leaders at TSI will begin joining Vale on its north coast tours where it acquaints local residents with jobs at the Voisey's Bay site. People who are interested in working at the mine can sign up for a five-day familiarization

tour. They get to stay at the site, develop a feel for living at the camp, and get exposed to the various parts of the operation. Those who want to continue can apply for Vale's nine-month Job Readiness Training Program. Although there's no guarantee of employment when the program concludes, the new skills they obtain can provide a path to new job opportunities, either at TSI, or outside. "The training piece is very exciting," says Jacque. "If people get trained, and come to work for TSI, that's great. If they get trained and move on to work with others, that's very positive as well. We are building capacity for Nunatsiavut and for Beneficiaries."

The Vale project is TSI's major current project, having just concluded a contract with Valard to provide camp services for crews on the Muskrat Falls transmission line. In June, Jacque and TSI's board will map out a strategy for new opportunity. "There will be new opportunities if Vale decides to expand underground. There may be other mining projects. Post-construction, there's logistics for Muskrat Falls. And in the future, natural gas development off Labrador. We want to see where the expanded business opportunities are, and TSI wants to be part of them."



We are building capacity for Nunatsiavut and for Beneficiaries.



Expanded Footprint Within NGC

Although TSI is a majority-owned NGC company, its public profile hasn't been as high among Beneficiaries as some of the better known NGC companies, such as construction and marine. Jacque wants to change that. "We want to expand our footprint within NGC," he says. "We will leverage our strong relationship with our partner, ATCO, and create new opportunities for Beneficiaries and for Nunatsiavut. In that way, everyone wins."

NMI Gets Ready for Summer



The Northern Ranger at her winter berth in Lewisporte.

Winter means tie-up for the **Northern Ranger**, workhorse of the north coast passenger and freight service. But don't mistake the annual winter tie-up at Lewisporte with being idle. All winter, the ship's engineer and an engine room attendant have been working through a list of jobs and tasks identified at the end of last season. In addition to that, the engine manufacturers came on board in January and completed preventative engine and clutch work.

By the beginning of May, Nunatsiavut Marine was ramping up its operation for the new season. Ice conditions typically delay the service until mid-to-late June, however, by contract, the vessel must be ready to sail by June 1.



Engine Room Attendant Carson Jacque carries out repair work on a valve.



NMI Engineer Stephen Hodder shows some of the work completed this winter on the engine cylinders. (Photos by Dwayne Canning)



Northern Ranger on Film

The **Northern Ranger** and her journey to the north coast is now the subject of an award-winning film by Sandra Ignagni and Trevor Meier. The film, titled **Ranger**, won an award in the 2017 Vancouver International Women in Film Festival for Outstanding Achievement in a British Columbia Short Film. It's also been nominated for several other awards. The film can be viewed on the CBC website at:

<https://watch.cbc.ca/canadian-reflections/-/ranger/38e815a-00dfc712d31>

NMI in 2017

6090

Passengers carried

12,122

Tons of freight transported

The passenger and freight numbers both increased in 2017.

Nunatsiavut
Marine

Universal taps into Mining Exploration Rebound

Universal Helicopters, 40 percent owned by both NGC and Nunatsiavut's Tasiujatsoak Trust, is benefitting from the resurgence in mineral exploration in Newfoundland and Labrador, and in British Columbia and the Yukon.

Universal has landed two back-to-back six-week flying support deals with GroundTruth Exploration of Dawson City, Yukon for its 2018 exploration program in Labrador. The first job will be in the Schefferville area and the second will take place in the area of Armstrong Lake. The work begins in mid-June and will conclude in mid-September.

Universal also secured a five-month contract at the other end of the country, in northwestern British Columbia. The company will provide aerial support for Kutcho Copper Corporation at its copper-zinc development project from May 1 until the end of September.



Universal Helicopters has two aircraft working in the Yukon under a partnership with Capital Helicopters of Whitehorse. The Bell 407 joins the B2, which began work with Capital in 2017.

Indigenous Partnership brings Additional Work

Another of Universal's aircraft has arrived and begun work in the Yukon, building on the partnership that started a year ago with Indigenous-owned Whitehorse-based Capital Helicopters. The Bell 407 is the second of Universal's aircraft to fly for Capital, and will join the B2, which started work last year. Universal President and CEO Shane Cyr said it's a reflection of the rebounding mining industry and Universal's strategy to find work, wherever it is. "Our strategy is to get our spare aircraft capacity out of the Newfoundland and Labrador region and into parts of the country where there's a demand for aircraft," he says. "And it's a prime example of being able to do more business with an Indigenous-owned firm."



“
Our strategy is to get our spare aircraft capacity out of the Newfoundland and Labrador region and into parts of the country where there's a demand for aircraft.
”



**UNIVERSAL
HELICOPTERS**

Nunatsiavut Group of Companies

NGC's Longest Serving Employee: Sevilla Hope

Many of us can point to a time of change in our work life. For Sevilla Hope, that time was 1996. Being the longest-tenured employee of the Nunatsiavut Group of Companies, and soon to be marking her 25th year with NGC and its predecessor, the Labrador Inuit Development Corporation (LIDC), Sevilla has seen a lot of change. She had been with the company for three years as the receptionist when LIDC decided it needed to modernize some of its administrative functions, including payroll. That meant introducing computers to replace the manual payroll system. Sevilla had some experience with computers and took on the challenge. She installed a version of Simply Accounting and a new career was born. LIDC started with just one computer, and over a few years, upgraded to a server with multiple users. Sevilla has been there ever since, now leading as Payroll Manager.

Mud Lake Roots

Sevilla is originally from Mud Lake and moved back there in February 1993 with her spouse of almost 30 years. She gets to work by travelling across the Churchill River by boat before freeze-up and by snowmobile in winter. She made her first trip to work at LIDC in July 1993 and will mark her 25th year on the job this July. Mud Lake allows her to be in touch with the outdoors, and her love of fishing, camping, and other activities. And it's also where her nieces and nephews bring lots of joy into her life. "I spoil everyone's kids," she says, explaining that on the special occasions of the year, she makes sure her nieces, nephews, and children of fellow employees at the office, receive a bag of treats. "Whoever has kids here, they get a treat from Aunt Sevilla," she says. Next to Christmas, Easter is her favourite time of year. Last year, Sevilla had an Easter egg hunt at her house that even the parents took part in. She's also active helping local people and organizations with fundraising projects, such as selling tickets and cold plates, and assisting with bingo and potlucks.

Watching NGC Grow

Sevilla has seen LIDC transition into



Sevilla's favourite time of year is winter and spring, when she takes part in activities such as fishing, camping, and boil-ups. Sevilla has represented Mud Lake at the Labrador Winter Games as Team Coordinator, and as an athlete in speed skating, snowshoe, darts and table tennis.

NGC, and she's had a ringside seat to the company's evolution to a for-profit group of companies. "In the beginning, LIDC had a social role," she says, "when our mandate was to make sure our employees received year-round income from our operations." The main project was the quarry at Ten-Mile Bay, which, along with the stone plant at Hopedale, closed in 2010 because they weren't financially viable. "We're pretty much on track these days," she says. "We had 266 employees on the payroll in total in 2017." That's in addition to more than two hundred at TSI, Air Borealis, and Universal, companies in which NGC is a partner.

The Future

Sevilla plans to stay at NGC for a while yet. Retirement is 6 or 7 years away, and while the job can be challenging, some things have become easier. Direct deposit is one such positive development. "Back when we operated the quarry," she says, "we would have to print all the cheques and do a letter to the bank for each employee, with instructions to deposit the cheque in their account. And we had to do that every single pay." Those days are behind her, but there's still lots to do each pay period. After all, people's pay and benefits, and the remittances for employment insurance, CPP, taxes, and workers compensation don't get done by themselves.

Key Dates in NGC's History

1982

Labrador Inuit Development Corporation (LIDC) established

2005

Labrador Inuit Land Claims Agreement signed

2006

Labrador Inuit Capital Strategy Trust formed

2011

Nunatsiavut Group of Companies (NGC) formed to replace LIDC as business arm of Nunatsiavut Government

2017

NGC employs 500 people in peak periods, 45% of whom are Beneficiaries

Interview with Adam Brown, NGC VP Operations

Adam Brown, a native of Alberta, began work in Labrador in 2011. He came here first as a consultant to NGC for three years, and then, attracted by the opportunity to continue working on Labrador's north coast, took on the position of VP Operations. Adam's responsibilities at NGC are focused on the North Coast of Labrador and include the Construction Division and the Torngats Base Camp operations.

In late April, Adam announced that he was leaving NGC and had accepted a position close to his home in Ontario.

This interview was conducted before Adam announced his departure. It provides an overview of NCI's development and its readiness for future opportunities. President and CEO Chris Webb thanked Adam for his contribution to the organization. He said during this time of transition at NCI, NGC will ensure that the appropriate people are put in place to continue the company's progress.

Your responsibilities include NCI, but you are involved in more than that. What exactly are you responsible for?

I'm a member of the NGC executive team. I work with four of the eight operating firms, including Nunak, our real estate company, the town centre, and Base Camp. I am also a board member and the liaison with our partnerships, Nillik Construction and Torngait Services Inc., and I co-ordinate our annual program to deliver free firewood to families and individuals in need.

I also manage internal capital improvements, such as the recent BMO project to convert to ATMs in Nain. I manage NGC's relationship with various consultants. For example, I recently worked with a consultant to re-tender our company-wide insurance portfolio. Within our operations, I am in charge of dealing with NGC's historic liabilities, such as cleaning up Postmill Lumber and the Ten-Mile Bay Mine.

Since Tom Lyall came on last year as general manager of Nunatsiavut Construction, I've been able to spend more time at the central part of my job, which is about bringing efficiencies across all of NGC's operations.

Let's focus on the Construction Division. How much has it grown?

The Construction Division has been re-focused from heavy civil to new building construction and renovation. We have tripled gross revenue over the last four years from \$2.1 million in 2014 to \$6 million in 2018. We have increased our hiring significantly. We had about 25 employees in 2014 and increased to 91 in 2017. We are proud to say most of our employees are Beneficiaries. As we



continue to grow, we have retained our focus on the north coast market.

What led NCI to change the focus from heavy civil to residential and building construction?

It was simply deciding to grow where our market is. Heavy civil jobs occur infrequently, and it is hard to build a business with so few projects. Home construction and renovation is growing. We had to grow with the direction of that market. And it has changed over the last two or three years. There's a provincial and federal determination to address some of the housing issues on the north coast. It's a great story for everyone. Governments want to fix the problem and a Nunatsiavut company is able to complete the work with its own workforce. And I would argue that we are doing a great job.

NCI employs a lot of people each year, most of whom are Beneficiaries. How important is that achievement?

It's probably one of the most important things that we do – providing jobs. There isn't a lot of industry on the coast and we see ourselves as a major employer. The more work we can competitively win, the more jobs we can provide. Providing jobs for people can change lives and our policy is to hire and train Beneficiaries whenever possible. This is simply how we do business.

Besides the benefit of direct employment, what types of skills have people obtained?

We are seeing people who are doing well, and who are committed to advancing in their trade. They are going to trade schools with support from Inuit Pathways, a Nunatsiavut Government program that supports Beneficiaries as they work on achieving their education goals. They come back to the north coast and continue their training.

Some of our staff are enjoying the work enough that they will get their required carpentry working block, and return to school for further training. NCI makes a significant effort to retain motivated employees who consistently perform well. We are even talking about a scholarship program to further assist students in their quest for professional certification. In a few years, there will be a supply of trained new carpenters. The training, and the work experience we can provide, makes people much more hireable within Labrador and just as important, marketable outside Labrador Inuit Lands.

How would you describe the value of the Construction Division to communities in Nunatsiavut?

It can be more efficient to hire locally. Our goal is to have a crew ready to go in each community so we can fix and repair homes on a moment's notice, and year-round. If a furnace breaks down, or some other problem happens, people need someone to fix it now. NCI wants to be the contractor of choice. We want to be the people to call. We would like to get to the point where we would be asked to do all provincial housing and Torngat Housing construction and maintenance. We are well on our way to building teams in every community to be able to offer that service.

NCI is the only builder on the coast certified to offer the Atlantic Home Warranty Program. Is that making a difference in business?

The program is new and we've built four homes so far. But it's creating a lot of discussion. People are curious about it, and we want them to get in touch and discuss the many benefits the warranty program brings. People are starting to become aware they can go and get a bank mortgage, and that there's a certified builder who can do the work. So, give us a call!

What has been the biggest challenge for NCI as it evolved into a major north coast construction firm?

The biggest challenges with working in remote communities is procurement and communication. The remoteness means you don't have line of sight on your various jobs. You need to build crews who can plan effectively, who will be efficient and do quality work. You can't visit as often as you would like and we can't just drive to the site if there is an emergency. Furthermore, communication is an issue because there's no cell service. All of our communications occur at set times from a hardwired telephone. Our crews have to be self-motivated and adaptable problem solvers.

Procurement is difficult, and that means it's critical to plan well for each job. The **MV Astron** delivers to some communities every two weeks.

The scope of projects on the coast can change daily because there are a lot of "unknowns" that arise. Planning can be problematic and materials are not always available at the local store. We really depend on the experience of our crew leaders and planning team. And we're proof it can be done well. With every job, we build on that experience.

Where have you found the most joy in your work?

A job done perfectly brings me joy. And most of all, it's seeing a satisfied customer whose expectations have been met. It's also very satisfying when we get to celebrate that accomplishment with the crew. I like it when we are able to plan for every eventuality and it goes smoothly tip to tail. And those are becoming more common.

“ Our goal is to have a crew ready to go in each community so we can fix and repair homes on a moment's notice, and year-round. ”

NCI is currently completing renovations to more than 40 homes in Nunatsiavut. What's the next big thing after that?

We've been awarded the contract for the 7-unit housing complex in Nain. We have word that a location has been found and the Nunatsiavut Government will proceed in the 2018 construction season. We have bid and won a few smaller jobs in 2018 including the Kirkina House in Rigolet and the roof of the fishplant in Nain. Our dance card for 2018 still has room and we are looking aggressively for more opportunities.

NCI is responsible for cleaning up the Postmill Lumber site in Postville. What is happening there this year?

We will continue to remove the waste steel and bring it to Goose Bay for recycling. It's mostly old equipment, such as tractors, tractor trailers, and a few engines. Some of that stuff is in the dump and we will take it from there. The Postmill Lumber buildings will be left there for now. They're in good shape and they could be put to use if some future project starts up in Postville.

You're responsible for the Goose Bay Town Centre. And you just attracted a large client, the Wellness Centre.

They have gone to tender for design and build. The expectation is that site work will begin this summer. And the first tenant, TJ Gear's gym, is now open.

These developments are great for the community and community health. Part of our vision was to get large commercial buildings in the downtown area near the hospital and town hall, where people can get together and be entertained and enjoy family activities. It seems like it is finally coming together.

What major changes have you seen in your time at NGC?

Before I started, we made a lot of corporate acquisitions and grew very fast. Then we were hit with an economic downturn. Now, NGC is streamlining and creating links across corporate platforms. We see that one of our competitive advantages is the ability to leverage the combined assets within the NGC family. NCI is getting lean and mean and are positioned well for a period of economic growth. NCI is keeping a close eye on the resurgence in mining exploration and the Vale underground project. The future looks bright.

The logo for Nunatsiavut Construction features the word "Nunatsiavut" in a large, serif font, with a stylized blue and white graphic above the "i" and "a". Below it, the word "Construction" is written in a smaller, sans-serif font.

Message from NGC President and CEO Chris Webb

NGC executives are rescheduling their community information sessions that were postponed in late March due to weather conditions. Leaders of the various NGC companies, including President and CEO Chris Webb will hold public meetings in all five Nunatsiavut communities in late spring. The dates will be confirmed soon and will be posted in the various communities.

The sessions will update Beneficiaries on NGC's recent and upcoming activities, as well as discuss NGC's role as a business leader and capacity builder in the north. Having NGC's leaders present will also provide insight into how the companies operate and highlight new opportunities.

A key part of the upcoming visits will be school visits, where NGC will highlight the opportunities that are available in the various companies, which include aviation, marine, construction, site services, and administration. VP Corporate Development Sarah Leo says "We want to see more trained and qualified Nunatsiavut Beneficiaries work with our group of companies. We will talk to students and encourage them to go for further education and come back with their certificates, diplomas, and degrees and work for NGC as the group of companies continues to grow."



We want to see more trained and qualified Nunatsiavut Beneficiaries work with our group of companies.



As we publish this newsletter, many of our employees and operations are gearing up for the busiest time of year. We are aware that good communication is essential to your understanding of how NGC and its various operations function. In that spirit, we have decided to add a third newsletter. This edition is the first for 2018, and we will publish other newsletters at the end of July and the beginning of December.

I am pleased to welcome Nunatsiavut Beneficiary Wyman Jacque onboard as general manager of Tornkait Services Inc. We want TSI to have a more prominent place in the NGC family of companies, and you will be able to read more about Wyman and his vision for TSI in this newsletter.

We are seeing improvement in the economy, and that is being reflected in our various operations. Universal Helicopters is benefitting from the increase in mining exploration, both in this province and across the country. Nunatsiavut Construction had a record year in 2017 with \$6 million in revenue. Two-thirds of NCI's employees were Beneficiaries. The company already has a large amount of work on its books for this year, including a 7-unit apartment complex in Nain. Nunatsiavut Marine will again operate the north coast passenger and freight service in 2018. The company undertook various maintenance projects on the **Northern Ranger** this winter and will be ready to resume service as soon as ice conditions allow.

2018 will be the first full year of operation for Air Borealis. NGC has a one-third stake in the company and we look forward to continuing our discussion with you about this vital link between north coast communities, and between the north coast and other regions.

The Nunatsiavut Group of Companies is recovering from the economic downturn, but NGC understands that a sustainable company is about more



than the bottom line. We are dedicated to the health and safety of our employees and the people we do business with. Our employees undergo regular safety training, and we are proud to have achieved industry certification and regulatory approval for our operations.

NGC is committed to protecting the environment. This year, we will continue the cleanup of equipment and other debris at the site of Postmill Lumber and at the dump in Postville. Our entire operation is dedicated to minimizing our environmental footprint.

Beneficiaries have recently elected new members to the Nunatsiavut Assembly. NGC looks forward to a continued strong relationship with the Nunatsiavut Government, and with the new Assembly.

The Nunatsiavut Group of Companies belongs to the Beneficiaries of Nunatsiavut. We will continue to invest in our communities and promote the interests of the people of Nunatsiavut, both as customers and clients of NGC, and as our employees.

First Business at Goose Bay Town Centre opens its doors



Gear's Gains, a gym and physical fitness centre owned by Happy Valley-Goose Bay resident T.J. Gear, has become the first business to open in NGC's Town Centre. The gym is available to members 24 hours a day.

Nain Transition House



Snowmobiles line the property leading to the Nain Transition House in the second week of April, as Nunatsiavut Construction's crew put the finishing touches on the building. NCI built a similar facility in Hopedale. The Nain Transition House is due to open this spring.



The core team that built the Nain Transition House. From left to right, Kevin Alyward, David Dicker, Tommy Okkuatsiak, Kelly Saksagiak, Richard Kautjasiak. Missing from photo is Travis Pilgrim.

NGC promotes meaningful Partnerships at Labrador Business Conference

NGC had a captive audience as Vice President Sarah Leo addressed 150 business leaders and government officials on April 24 at the 2018 Opportunities North conference, organized by the St. John's Board of Trade. Leo told the group about NGC and its various businesses, and also sketched the challenges of doing business in the North, including the short shipping season and the necessity of good planning. But she also stated that companies and government agencies must look beyond their own employees and resources and seek out local help to have their projects succeed.

The Nunatsiavut Group of Companies has the skills and resources to partner in any type of project. She cited the Construction Division as an example where NGC can help partners get a competitive advantage. "We have skilled local labour in our communities. There is no cost to fly them in and out. There are no accommodation costs. No daily living allowances. NGC is the ideal partner to complete projects efficiently and on budget."

In addition, NGC businesses have developed expertise in transportation and logistics around projects, skills that can pay huge dividends on major infrastructure and development projects. "It can be done and done successfully," says Sarah Leo about complex projects in the north. "But you need to involve the people who do business here. They can help plan so that delays are minimal and innovative solutions put in place to get work done on time."

More Than Partnerships

In her address to the St. John's conference, and during a panel discussion, Sarah Leo also discussed the need for a broader understanding of NGC's role as the business arm of the Nunatsiavut Government. "NGC is in business to be successful," she says. "We are not forming partnerships so that we can collect royalty cheques. We are building capacity in our companies and in our communities. That is the central reason



NGC's Vice President of Corporate Development, Sarah Leo (center) joined Fiona Kirkpatrick Parsons, Atlantic Marketing Manager, Deloitte Management Services LP (left) and Nunatsiavut First Minister Kate Mitchell for a panel discussion on reconciliation at the St. John's Board of Trade's Opportunities North conference on April 24.

for being in business and in becoming partners with any company or agency."



This is our territory and these are our people.



A second part of that mission is to have all potential partners understand their obligations under the terms of the Labrador Inuit Land Claims Agreement (LILCA). This applies to the developers of major projects and to the province, which must consult with the Nunatsiavut Government and take into account employment of Inuit and promotion of

the growth and commercial viability of Inuit businesses. "The language is clear in the Land Claims agreement," says Leo. "There is an obligation to ensure Inuit business and Inuit in general, have priority in hiring and business prospects. This is our territory and these are our people."

NGC's operations include a dozen companies and employ 500 people, nearly half of them Nunatsiavut Beneficiaries. In 2017, the companies had more than \$40 million in revenue. "It's essential that NGC is out there telling people that we are legitimate businesses, that we are creating wealth for Nunatsiavut, and that our role is to create sustainable businesses that provide meaningful employment for Beneficiaries. That is a message that must be understood and heeded in the private sector and in government agencies and departments."

NCI crew gets creative to deliver Home Reno materials

Nunatsiavut Construction crews weren't about to let a transportation issue get in the way of their recent push to finish home renovations in Rigolet, part of a \$1.3 million Home Repair Program contract awarded to NCI by the Nunatsiavut Government.

Part of the requirement for Rigolet was to replace 44 windows in various homes in the community. NCI shipped 34 windows on an Air Borealis charter. But the remaining windows were too large to fit on the airplane. General Manager Tom Lyall and his crew came up with an alternate solution. The crew built a 5'x12' komatik with a heavy duty tow bar. They sandwiched the windows with rigid insulation and wrapped them in cardboard, stacked them on the komatik, and lashed them down.

NCI employees Keith Hillier, Perry Pottle, and Brian Webber started out from North West River early on Sunday morning, April 22, and began the trek to haul the windows by snowmobile to Rigolet. The trip took roughly five hours over groomed trails and sea ice. The NCI team delivered the windows, had lunch, and arrived back home after supper, 12 hours after starting out. Most important, the renovation crew in Rigolet got the materials they needed.

NCI has completed all the interior work for the Home Repair Program in all communities and has all the exterior building materials in place to complete the job after the spring thaw.



The NCI crew preparing for their trip in North West River.



The NCI crew gathered in North West River for the start of the 12-hour round trip that would take them over groomed trails and sea ice.



No roads, no problem.



NCI staff stand next to the well-secured load before starting off for Rigolet.

Postmill Lumber site Cleanup to Continue in 2018

Nunatsiavut Construction will resume the removal of equipment and contaminants from the Postmill Lumber site this summer and is on target to have the project completed by 2019. Work began last summer, and dozens of pieces of heavy equipment, small buildings, and contaminated soil were removed from the area. This year the work will be concentrated near the dump and next to the Postmill Lumber garage. NCI's staff in Postville will begin removal work and pack the material in trailers so that it can be loaded onto the *Astron* for removal from the north coast. NCI will also ensure that all contaminants are removed from the ground.

Garage to Stay

While the area will be cleared of all equipment by next year, the garage will remain on the site. The building remains in good shape, and there may be a future use for the facility. But the equipment that is being removed is

headed for the scrapyards. NCI has determined that the equipment is unusable. It is old and broken and all of it is past its useful life.

Nunatsiavut Construction inherited responsibility for the cleanup when NGC took over the assets of the former Labrador Inuit Development Corporation (LIDC). NCI is committed to completing the reclamation of the site to a state that is acceptable to both the Nunatsiavut Government and the community of Postville.



The building remains in good shape, and there may be a future use for the facility.



The barge about to be towed away from Postville in 2017. NGC will continue the cleanup in 2018 and have the job completed by 2019. (NCI photo)

Equipment removed in 2017

- 892 excavator
- JD tractor
- D3 dozer
- Large cement mixer
- Red road tractor
- Blue road tractor
- Large wooden shack
- Flat bed truck
- International boom truck
- Two metal blast shacks
- Generator / welder
- Miscellaneous waste steel

Equipment to be removed: Dump Site

- Three Caterpillar engines
- Wooden shack
- Logging truck
- Mechanic Truck
- Dump Truck
- Skidder

Equipment to be removed: Postmill Garage Area

- Bus
- 490 Excavator
- Blue oil tank
- Two white oil tanks
- Wooden shack
- Two sea cans full of waste
- Miscellaneous items (including fuel drums, contaminated soil, and batteries)